

Quarterly letter Q4 2024

Brown Lisy Wealth Management Group

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UBS Financial Services Inc.

One North Wacker Drive
Chicago, IL 60606
312-525-4187
312-525-4635
877-225-7945 fax

[advisors.ubs.com/
brownlisygroup](https://advisors.ubs.com/brownlisygroup)

"The investor of today does not profit from yesterday's growth."

– Warren Buffett

US financial markets were strong in 2024, with the S&P 500 index increasing 25%.¹ This follows a robust +26.3% in 2023.² These figures compare positively to an average and median market return of 11.8% and 14.8%, respectively, over the last 97 years. Since 1928, there have been 36 years (37%) the market generated a return of 20%+, 57 years of 10%+ growth (59%), and just ten instances when the S&P 500 generated double-digit returns at least three years in a row.³

We don't know what will happen with markets in the coming years, but we know what has happened in the past—and it's been quite good. Even considering a significant drawdown in 2022 and a scary few months in 2020, the stock market is up about 82% in the past five years. And the five years before that were pretty good too. If, in January 2015, we had created a retirement plan for you assuming that you were going to retire in January 2025, we would have made a guess about how much annual income would be generated by your portfolio. After the strong investment performance of the past decade, that annual return number is quite a bit higher than we would have expected. But what had been a long-term investment horizon is now 10 years shorter. More scary moments lie ahead, the question is always when, how bad and for how long? That answer is anyone's conjecture. Now is a good time to review your time horizon and cash needs.

As we look to 2025, the outlook is mixed. We are at full employment; US consumer balance sheets are in good shape and debt service as a percent of disposable income remains low relative to history. Corporate balance sheets remain strong, and financing is plentiful with corporate credit spreads tight relative to historical averages.⁴ On the other hand, there have been pockets of weakness—early delinquencies of auto and credit cards are elevated relative to the last decade, equity market valuations (S&P 500) are well above historic averages.⁵ Federal net debt as a percent of GDP is elevated and projected to increase further. This fact, in conjunction with uncertainty surrounding tariffs and other policies, could create some nervousness in the bond market which could have broader implications.

We continue to diligently examine investment opportunities with a focus on owning good businesses we believe will survive and thrive over the longterm. Also, something to keep in mind—companies that have performed well in one period, may not be the same that perform well over the next period, which is why we invest in a well-diversified portfolio of businesses. Specific areas of interest continue to be related to generative artificial intelligence and the energy transition, communication and networking equipment as well as infrastructure (data centers). Small and mid-cap companies are relatively inexpensive compared to large caps and may stand to benefit from lower interest rates, deregulation, and may be nimbler in implementing solutions to take advantage of generative AI in their businesses.

Lastly, a significant component of our business growth is being introduced to new people by our existing clients, which we graciously appreciate. We don't anticipate and frankly don't deserve introductions to be made unless you are completely satisfied—that is our primary goal. We simply ask you to keep us in mind during conversations with those you care about—maybe someone that's thinking about selling their business, contemplating retirement, changing jobs, or simply looking for a second opinion from a friend they can trust.

We thank you for your continued trust and confidence and look forward to talking soon.

Sincerely,
Kristan, Grant and John

¹ UBS CIO PAG December 31, 2024 Total return.

² UBS CIO PAG December 31, 2023 Total return.

³ Historical return data https://pages.stern.nyu.edu/~adamodar/New_Home_Page/datacurrent.html.

⁴ JPMorgan Guide to the markets December 31, 2024 p. 37.

⁵ JPMorgan Guide to the markets December 31, 2024 p. 18.

About the PMP Program: PMP is a wrap fee advisory program in which our Financial Advisors manage client accounts on a discretionary basis. PMP is designed for clients who (i) want to delegate portfolio management discretion to their Financial Advisor; (ii) are looking to implement a medium to long-term investment plan; and (iii) prefer the consistency of fee-based pricing.

PMP is not appropriate for clients who: (i) want to maintain trading control over their account; (ii) seek a short-term investment; (iii) want to maintain consistently high levels of cash, money market funds, or invest primarily in no-load mutual funds; (iv) want to maintain highly concentrated positions that will not be sold regardless of market conditions; or (v) who anticipate significant withdrawals from the account.

Financial Advisors who participate in the PMP Program may also provide services to you and to other clients outside of the Program in their capacity as brokerdealer representatives and as such, may dedicate time to activities other than discretionary portfolio management. Financial Advisors who participate in the PMP Program have an incentive to recommend their services in PMP over those of third party SMA Managers in other Advisory Programs or over traditional commission based brokerage services.

Trade allocation practices and conflicts of interest: Financial Advisors do not aggregate orders across the different strategies they manage. In an effort to reduce market impact and to obtain best execution, your Financial Advisor may purchase or sell securities in bulk (or orders may be "batched") on the same day for some or all PMP accounts in the same strategy managed by the same Financial Advisor. In such cases, all orders in a batch will receive "average pricing" and the price of securities shown on client confirmations will be the average execution price on either all of the purchases or all of the sales (as applicable) aggregated for this purpose. In addition, when executing orders, we may batch orders for your Account with orders entered for other PMP accounts in the same strategy, including those of the Financial Advisor assigned to your Account and related PMP accounts under your Financial Advisor's control. Financial Advisors are permitted to trade in the same securities they purchase for client accounts as long as they trade their personal and related accounts in the same batch as client accounts.

Financial Advisors have broad discretion to trade their PMP Advisory Accounts and there can be no assurance that a Financial Advisor can purchase or sell the same securities for all such Accounts at the same time, or that the Financial Advisor will aggregate your orders with those of other clients and charge an average price per share or unit and, when applicable, a pro-rata share of any fees. As a result, you may receive different prices and executions for the same securities as compared to other clients investing in the same PMP strategy. In addition, although we monitor performance dispersion and other characteristics of Accounts participating in PMP, investment opportunities will not necessarily be allocated among participating Accounts proportional to their overall amount invested.

Below are some of the general risk considerations associated with the investments included in the PMP investment strategies described in this Brochure. The descriptions are not meant to be a complete list of all investment risks. For more complete information regarding fees, expenses, risks and restrictions associated with these investments please review the offering documents and marketing materials. Investors should consult their tax advisor about their specific tax situation before investing in any securities. In addition, clients should familiarize themselves with the particular market risks and the other risks associated with the specific investment.

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All of the recommendations made/positions held within the proceeding 12-month period are available upon request. Not all recommendations/holdings should be assumed to be profitable and future recommendations/holdings may not be profitable. Past performance is no guarantee of future results. Above is an overview of the portfolio holdings in the above-stated strategy of the PMP Portfolio Manager as of the date of this report. The portfolio is actively managed and holdings may be replaced at any point in time. The actual allocation within the individual portfolios may be different due to portfolio changes, market conditions or the imposition of investment restrictions.

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